

Muskoka and Area's Health System of the Future



Land Acknowledgement

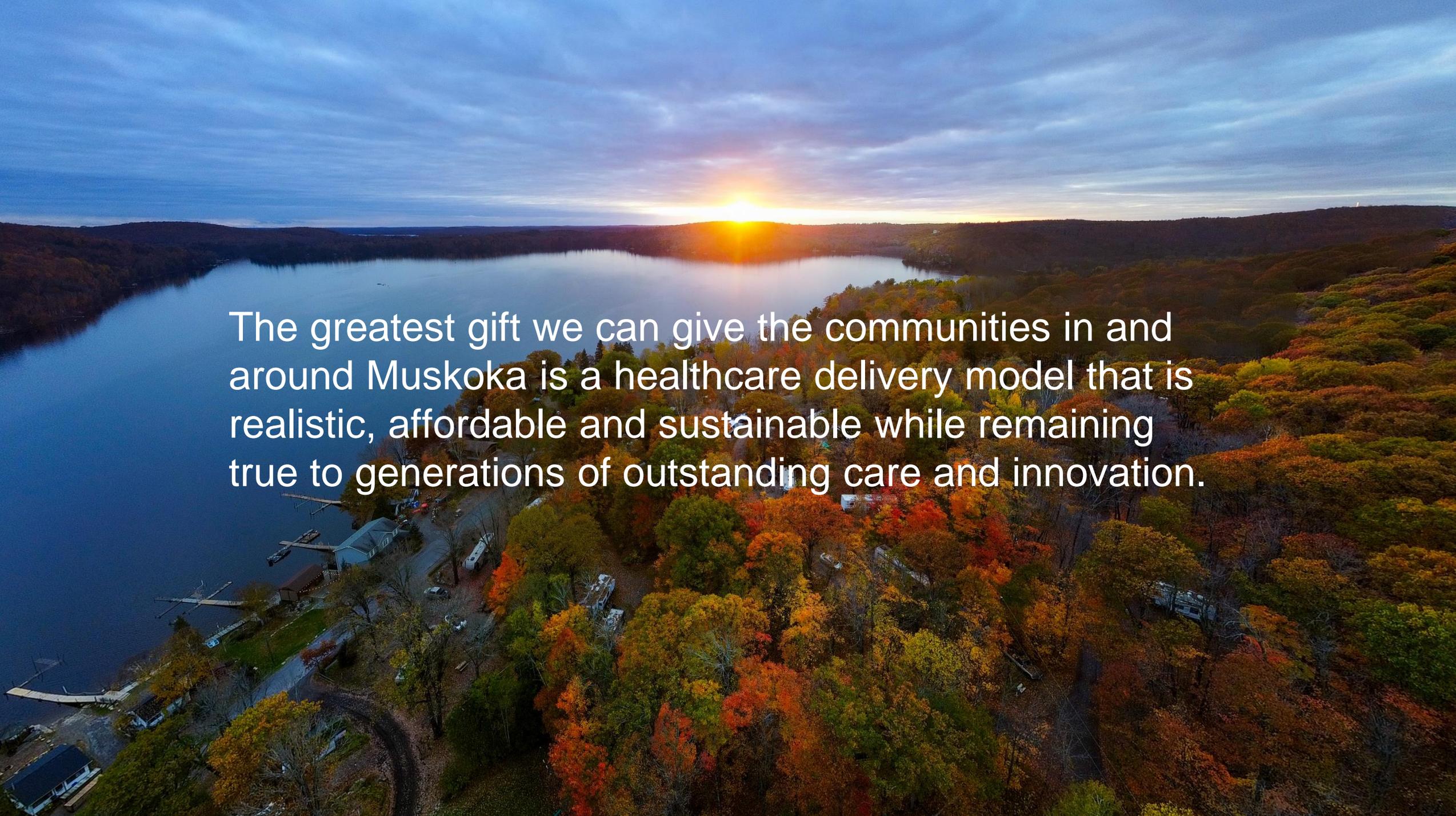


We, Muskoka Algonquin Healthcare, acknowledge that we are situated on the traditional territory of the Anishinaabe.

We wish to deepen our understanding of the culture of the local Indigenous communities to develop appropriate culturally safe health care services by building trust through respectful relationships that acknowledge past harms and mistakes to move forward in the spirit of Truth and Reconciliation based on the Seven Grandfather Teachings.

Muskoka and Area's Health System of the Future



An aerial photograph of a large lake at sunset. The sun is low on the horizon, casting a golden glow across the water and the sky. The foreground is dominated by a dense forest of trees with vibrant autumn foliage in shades of orange, yellow, and red. In the lower-left corner, there are several buildings and structures, possibly a resort or a small town, situated near the water's edge. The overall scene is serene and picturesque.

The greatest gift we can give the communities in and around Muskoka is a healthcare delivery model that is realistic, affordable and sustainable while remaining true to generations of outstanding care and innovation.

Our Catchment Area



4,000+ square kilometres

66,000+ Muskoka residents

12,500+ Almaguin residents

80,000+ seasonal residents

3.2 million visitors

North to Sundridge

South to Severn Bridge

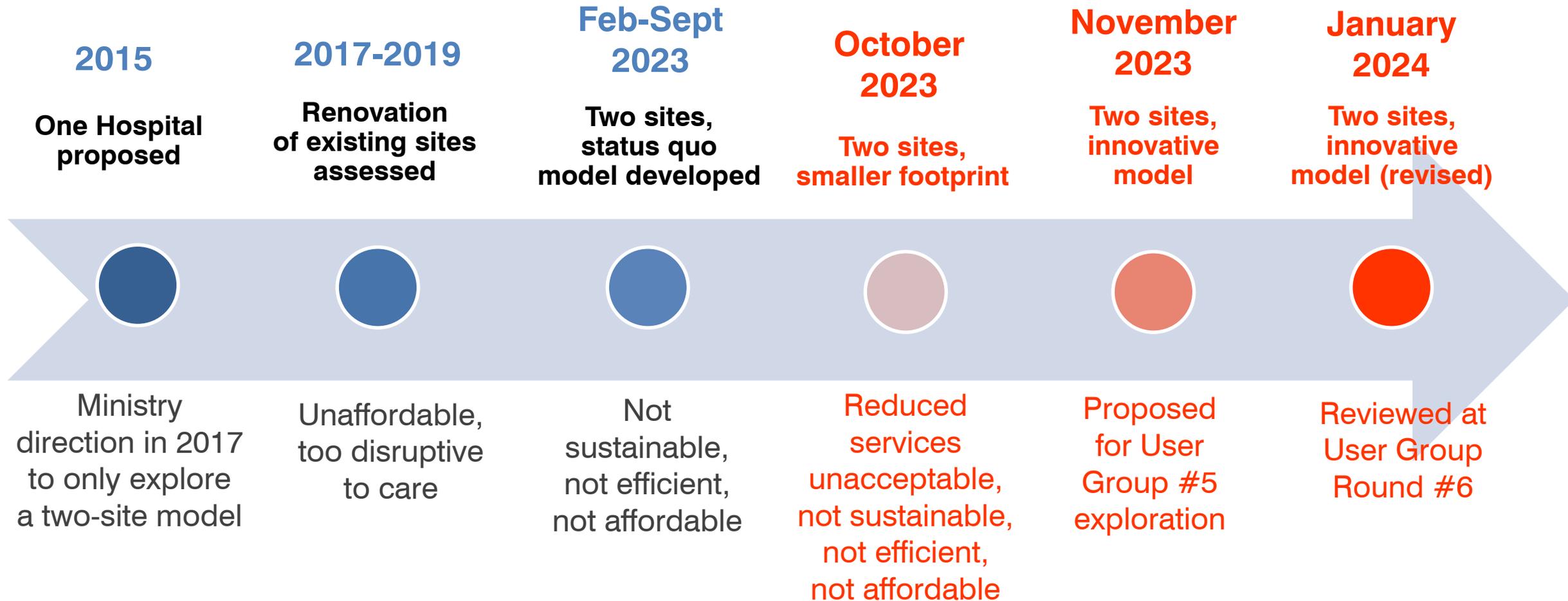
West to Parry Sound

East to Algonquin Highlands/Haliburton



Population Source: Stats Canada 2021 Census

Our Planning Journey To Date



Our Process for Planning



- User Groups ~250 people
 - staff, physicians and midwives, volunteers,
 - hospital leaders and key healthcare partners
- Consultants
 - Healthcare programming
 - Architects
- Community Engagement
 - January 2023; April 2023;
 - August 2023



New Model, New Opportunities!



- ✓ New and expanded services
- ✓ Improved care by concentrating patient services, less duplication
- ✓ Affordable, better operational value
- ✓ Sustainable Health Human Resources (staffing)

Big Risks of Not Moving Forward

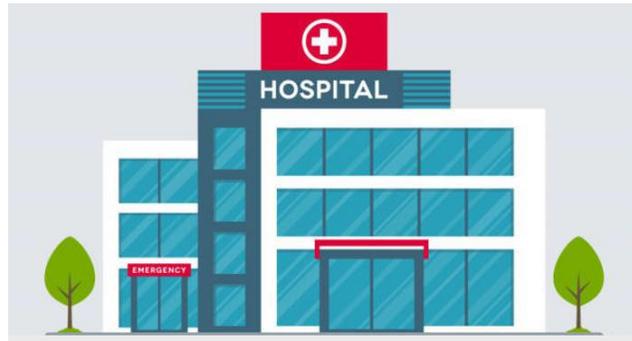


- Programs / services at risk of closure without change
- Continued overcapacity, overcrowding
- Aging buildings deteriorate
- Project planning delays drive future construction costs higher
- Lose place in provincial redevelopment queue

Made-in-Muskoka Healthcare System

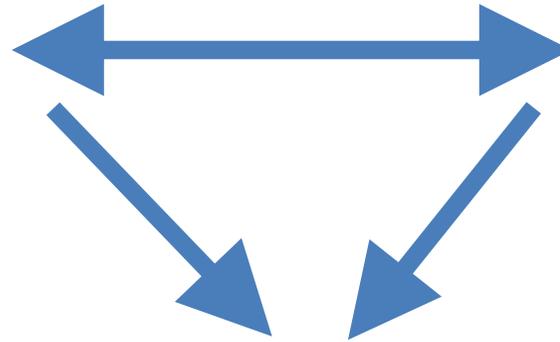


Bracebridge



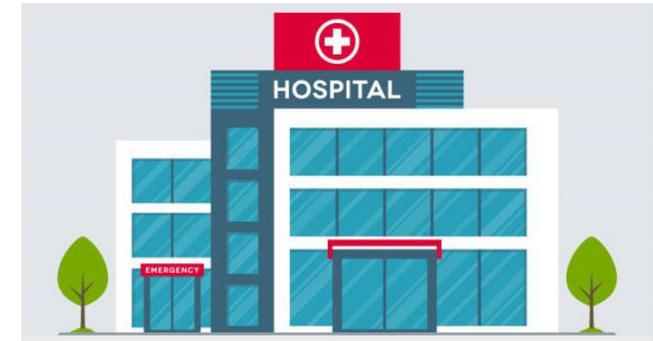
EMERGENCY

Acute Care,
predominantly
Ambulatory services



Community

Huntsville



EMERGENCY

Acute Care,
predominantly
Inpatient services

Enhanced community outreach

Bracebridge Acute Care



Today

133,350 square feet

Inpatient Care: 67 beds

- 52 Medical/Surgical
- 8 Complex Continuing Care
- 5 Level 2 ICU
- 2 Obstetrics

11 Emergency Room beds

22,000 Emergency visits (FY 2022-23)

Future State New Build

174,653 square feet

Inpatient Care: 18 beds

- 14 short stay Medical/Surgical
- 4 Level 2 ICU

27 Emergency Room beds

24,000 Emergency visits (FY 2031-32)

Huntsville Acute Care



Today

121,350 square feet

Inpatient Care: 56 beds

- 38 Medical/Surgical
- 10 Rehabilitation
- 6 Level 2 ICU
- 2 Obstetrics

16 Emergency Room beds

21,500 Emergency visits (FY 2022-23)

Future State New Build

283,903 square feet

Inpatient Care: 139 beds

- 76 Medical/Surgical
- 37 Reactivation
- 14 Acute Rehabilitation
- 10 Level 3 ICU
- 2 Obstetrics + 1 procedure/assessment room

27 Emergency Room beds

24,500 Emergency visits (FY 2031-32)

Bracebridge Services



Today

36,800 Diagnostic Imaging Procedures

0 Chemotherapy Visits

3,900 Surgical/Procedural Visits

- General Surgery
- Plastics
- Gynecology
- Urology

2 Operating Rooms

1 Endoscopy Suite

1 Urology Room

Future State New Build

89,500 Diagnostic Imaging Procedures

11,000 Chemotherapy Visits

9,700 Scheduled Surgical/Procedural Visits

- General Surgery
- Plastics
- Gynecology
- Urology
- Cataracts
- Ear, Nose and Throat
- On-Call Emergency surgeries (incl. C-sections)+
- Orthopedic Joint Replacements+

2 Operating Rooms

2 Endoscopy Suites

1 Therapeutic Endoscopy Suite

2 Procedure Rooms

1 Surgical Clinic

Medical Day Clinic

'Today' based on 2022-2023 Fiscal Year data and 'Future State New Build' based on projections for 2031-2032

+ Future potential program enhancement; volumes not included in future projection

Huntsville Services



Today

41,000 Diagnostic Imaging Procedures

4,000 Chemotherapy Visits

3,500 Dialysis Visits

4,400 Surgical/Procedural Visits

- General Surgery
- Cataracts
- Ear, Nose and Throat
- Minor Orthopedic Procedures
- Plastics

2 Operating Rooms

1 Endoscopy Suite

1 Minor Procedure Room

Future State New Build

29,000 Diagnostic Imaging Procedures

4,600 Magnetic Resonance Imaging (MRIs)

0 Chemotherapy Visits

4,500 Dialysis Visits

800 Surgical/Procedural Visits

- Surgeries requiring inpatient stay
- Same-day scheduled surgeries
- On-Call Emergency surgeries

2 Operating Rooms

'Today' based on 2022-2023 Fiscal Year data and 'Future State New Build' based on projections for 2031-2032

New & Expanded Services



- Expanded Emergency Departments
 - Increase capacity to 27 beds at each site
 - “Fast Track” areas to improve patient flow
 - Improved Mental Health rooms
- Outpatient Surgery opportunities
 - Joint replacements
 - Expanded orthopedic trauma care
 - Gynecology and other opportunities to explore
- Procedures
 - Ensure change of use from Operating Rooms to procedural rooms
 - More efficient use of resources

New & Expanded Services



- Diagnostics
 - Opportunities to expand diagnostic services beyond hospital into Family Health Teams and/or Health Hubs
 - Increase in mammography services
- MRI (Magnetic Resonance Imaging) advanced diagnostics
- Indigenous healing practices to support our First Nations
- Virtual Care integrated in all areas of the hospitals
 - opportunities to use virtual care between acute care facilities; between hospital and community partners
 - Mental Health/Wellness, Rehabilitation Services care close to home

New & Expanded Services



- 157 beds (increase of 34)
 - Level 3 Intensive Care closer to home for the most acute patients
 - Acute Rehabilitation Care
 - Reactivation Care to improve Alternate Level of Care (ALC)
- Benefits:
 - Focus staff on patient groups with like diagnoses/care needs with care model for best staffing complement
 - Assist in recruitment of specialty staff and physicians
 - Enhanced patient care

Work Ahead of Us



A new model of care which has care focused at each site and is system based requires us to:

- develop medical coverage/staffing models
- Address transportation needs
- build and enhance community partnerships and investments

Next Steps



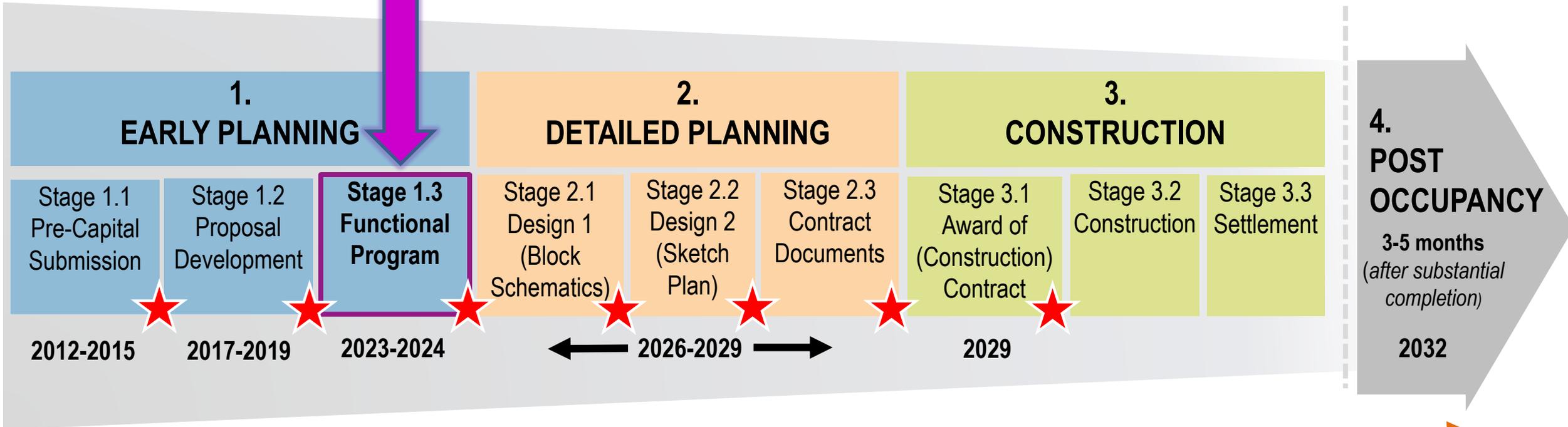
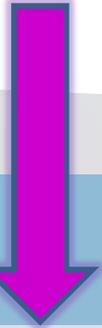
- Community and other stakeholder engagement
- Continued dialogue with local share contributors and provincial government (March)
- Board approval (March/April)
 - includes site selection & local share plan
- Submit Stage 1.3 to Ministry (target: spring)

Ministry Approach to Capital Planning



WE ARE HERE

formerly known as Stage 2



COMMUNICATION & STAKEHOLDER ENGAGEMENT

 Denotes Government approval required through the stages

Local Share Financing Plan



Communities are responsible for:

10%

of the eligible construction costs and associated ancillary costs

100%

of the costs associated with hospital equipment, furniture, land and required servicing

300 Pine Street – New Bracebridge Site



- 45 acres
- Proximity to Hwy 11
- Access from Pine Street; potential access from Depot Drive
- No further environmental assessment required
- Surrounded by community amenities
- Municipal services at doorstep



Made-in-Muskoka Healthcare goes beyond two new hospitals:

- *Innovative, future-focused healthcare system*
- *New and enhanced services*
- *Sustainability of staffing*
- *Community integration*



Questions & Discussion



www.mahc.ca/planning-for-the-future

Email us at redvelopment@mahc.ca

