

Excellent Care for All

## Quality Improvement Plans (QIP): Progress Report for 2013/14 QIP

The following template has been provided to assist with completion of reporting on the progress of your organization's QIP. Please review the information provided in the first row of the template which outlines the requirements for each reporting parameter.

Priority Indicator	Performance	Performance Goal	Progress to date	Comments
ED Wait times: 90th percentile ED length of stay for Admitted patients. Hours ED patients Q4 2011/12 – Q3 2012/13 CCO iPort Access Improve	22.30	8.00	18.84	This indicator is not meeting target but we have again been successful in demonstrating improvement and are moving closer to the provincial average of 11.5 for 10/11.
Total Margin (consolidated): % by which total corporate (consolidated) revenues exceed or fall short of total corporate (consolidated) expense, excluding the impact of facility amortization, in a given year. % N/a Q3 2012/13 OHRs, MOH Maintain	0.53	1.00	-1.16	This target was not met but we are performing better than expected at this point in the budget year. We had forecasted -2.58 as the total margin for the end of Q3. We are performing \$790,000 better than forecasted.
Percentage ALC days: Total number of acute inpatient days designated as ALC, divided by the total number of acute inpatient days.	26.79	25.45	25.29	This multi year initiative has met target and will continue to be an organizational priority for improvement each year until provincial average is achieved or the best achieved



%  
All acute patients  
Q3 2011/12 – Q2  
2012/13  
Ministry of Health Portal  
Improve

Reduce unnecessary  
readmission rate for the  
COPD CMG- one of the  
top user's of MAHC  
resources and a QBP for  
13/14 (core-population  
change)  
Cases  
Population  
Period  
Source  
Improve

12.37

10.00

17.95

to date(provincially) is  
reached.

Target was not met but we  
have initiated a number of our  
change ideas and done  
extensive work through  
working groups on the COPD  
Quality Based  
Procedure(QBP) Clinical  
Handbook and recently  
implemented patient order  
sets, clinical pathways, as well  
as LACE Scores, and safe  
discharge checklists/practices  
organizationally. Roll out of  
Lace Score and Safe Discharge  
checklists was not optimal  
related to organizational  
changes that occurred mid QIP  
cycle and inconsistent Patient  
flow navigators.

From NRC Picker:  
"Would you recommend  
this hospital (inpatient  
care) to your friends and  
family?" (add together %  
of those who responded  
"Definitely Yes" or "Yes,  
definitely").

71.42

82.00

97.65

This target has been met and  
has been historically reported  
as "Yes Definitely and Yes  
probably" and MAHC going  
forward will strengthen this  
indicator in the "Yes  
Definitely" category as we  
strengthen our focus on  
providing patient and family  
centered care.

%  
All patients  
Oct 2011- Sept 2012  
NRC Picker  
Maintain

Medication reconciliation  
at admission: The total  
number of patients with  
medications reconciled as  
a proportion of the total  
number of patients  
admitted to the hospital.

74.50

90.00

92.00

This target was met and will  
be a maintain target for 14/15.  
The organization will focus on  
improving the quality of our  
admission med/rec processes  
and focus on transitions and  
discharge med/rec in



preparation for our next  
Accreditation cycle, Nov 2014

%  
All patients  
Most recent quarter  
available (e.g. Q2  
2012/13, Q3 2012/13 etc)  
Hospital collected data  
Improve

CDI rate per 1,000  
patient days: Number of  
patients newly diagnosed  
with hospital-acquired  
CDI, divided by the  
number of patient days in  
that month, multiplied by  
1,000 - Average for Jan-  
Dec. 2013, consistent  
with publicly reportable  
patient safety data.

0.23                      0.17                      0.39

This target was not met and  
this QIP year has strengthened  
our committment to safe,  
appropriate antibiotic usage.  
One of our sites had a rate of  
0.20/1000 pt days and the  
other site was 0.53/1000 pt  
days. The majority of cases  
had antibiotic exposure during  
their hospitalization.

Rate per 1,000 patient  
days  
All patients  
2012  
Publicly Reported, MOH  
Improve

Hand hygiene  
compliance before patient  
contact: The number of  
times that hand hygiene  
was performed before  
initial patient contact  
divided by the number of  
observed hand hygiene  
indications for before  
initial patient contact  
multiplied by 100 -  
consistent with publicly  
reportable patient safety  
data.

83.14                      87.30                      91.40

This target was met and as an  
organization we have had  
tremendous success with this  
indicator. The practices have  
been embedded and we will  
approach next QIP year with a  
maintain approach to ensure  
sustainability.

%  
Health providers in the  
entire facility  
2012  
Publicly Reported, MOH  
Improve

Readmission rate for            12.19                      10.00                      7.19

This target was met this QIP



# MUSKOKA ALGONQUIN HEALTHCARE

pneumonia CMG (core-  
population change)

Cases

Population

Period

Source

Improve

The number of  
measureable

quality/safety

improvements

implemented across the  
organization to elimiate

waste and improve

22.00

200.00

172.00

efficiencies

number of improvements

Population

Period

Source

Maintain

year.

This indicator is being met and has been utilized to embed a culture of continuous quality improvement and drive our usage of Lean quality improvement methodologies across the organization.